



City of Clarksville

Neighborhood and Community Services Committee

January 12, 2026 at 4:30 PM
City Hall in the 4th Floor conference room

Please silence all cell phones.

AGENDA

1. **Call to Order**
2. **Attendance**
3. **Approval of Minutes**
 - A. December 8, 2025
4. **Department Report**
 - A. CNCS Department Report 26-01
 - B. CNCS Home Rehabilitation Update
 - C. CNCS Rental Assistance Program
 - D. Financial Empowerment Center
 - E. Canopy Initiative Update
 - F. Thank you: Support of Ordinance 45-2025-26 (Fact Sheet)
5. **Committee Action Required (none)**
6. **New Business (none)**
7. **Public Comment**
(allows 3 persons; 5 minutes each)
8. **Adjournment**



NEIGHBORHOOD AND COMMUNITY SERVICES COMMITTEE

December 8, 2025

MINUTES

CALL TO ORDER

The meeting of the Clarksville Neighborhood and Community Services Committee was called to order by Acting Chair Carlos Peters on Monday, December 8, 2025, at 4:30 p.m. in the City Hall 4th Floor Conference Room, 1 Public Square, Clarksville, Tennessee

ATTENDANCE

Due to the unavailability of Chairman Shakeenab, Councilman Peters served as Acting Chair in his absence for this meeting.

PRESENT: Councilmen Peters, McLaughlin, Streetman, and Haywood

ABSENT: Councilman Shakeenab

ADOPTION OF MINUTES

Acting Chair Peters entertained a motion and second to adopt the November 10, 2025 minutes. Councilman Streetman made a motion. The motion was seconded by Councilman McLaughlin. A voice vote was taken: the motion passed without objection.

DEPARTMENT REPORT

Michelle Austin presented the department report.

COMMITTEE ACTION

- A. Ordinance xx-2025-26 authorizing the mayor, or his designee, to conduct negotiations and to enter into an agreement for the purchase of real property for the purpose of expanding homeless support services in partnership with Clarksville Area Urban Ministries and The Well (a mission of Trenton Crossing Church of Christ).

Acting Chair Peters made a motion to accept the Draft ordinance. A voice vote was taken: the motion passed without objection.

NEW BUSINESS

There was no new business.

PUBLIC COMMENTS (*five minutes each*)

There were no public comments.

ADJOURNMENT

Acting Chair Peters entertained a motion to adjourn the meeting. A motion was made by Councilman Streetman. The motion was seconded by Councilman Haywood. The meeting was adjourned without objection at 4:46 p.m.



CNCS
Clarksville Neighborhood & Community Services

Department Report - Council January 2026

A. CNCS Home Rehabilitation Update

(Strategy: Preserve Affordable Housing) The CNCS Home Rehabilitation Program currently has 19 households in various stages of intake and site review. They have three households in active construction and pre-construction.

The department has adjusted eligibility for our program, expanding it to low-income households with appraisals up to \$300,000.

B. CNCS Rental Assistance Program

(Strategy: Create Affordable Housing & Support Services) The Department has only 35 vacancies in its 12-month rental assistance program. Applications are currently open by referrals from local non-profit agencies with active case management. Organizations interested in participating in the program may contact the Department at community@cityofclarksville.com for more information.

C. Financial Empowerment Center

Clarissa Tucker, Program Manager for CNCS, presented the Financial Empowerment Center Implementation Plan on Wednesday at the L&N Train Station. The implementation plan is the final step in submitting the FEC Grant Application to the Bloomberg FEC Fund, due by the end of January.

D. Canopy Initiative Update

Thank you to Clarksville Area Urban Ministries, Irene Center for Hope, Clarksville-Montgomery County Action Agency, and Salvation Army for serving our unhoused residents this winter through their Warming Shelters.

Warming shelters will remain open on evenings when overnight temperatures are expected to drop below 32 degrees. For more information on shelter protocols, visit the [City of Clarksville's Homeless Services / Canopy Initiative webpage](#) at ClarksvilleTN.gov or call the **Shelter Hotline at 931-472-3355**

E. Thank you for your support of Ordinance 45-2025-2026. For more details on this property acquisition, please refer to the [Fact Sheet](#) shared with you at the Executive Session, and always contact me directly.

Fact Sheet: Ordinance 45-2025-2026

Purchase of the Well

Property Name: The Well

Location: 224 Union St - Zoned CBD

Current Owner: Trenton Crossing Church of Christ

Current Use: Hot Meals and Fellowship Two Days Per Week | Clothing Donations | Church Service on Sunday

Why this location:

The individuals and families intended to be served through this site are already present in the downtown and Madison Street corridor. Most are already being served through this ministry.

The downtown area has long functioned as a service hub where people experiencing housing instability, behavioral health challenges, and economic hardship naturally congregate due to proximity to:

- Existing nonprofit and faith-based service providers (Operation Stand Down, Grace Assistance, Centerstone, Good Samaritan, and numerous churches)
- Public Transportation Hub
- Employment opportunities and essential services (Workforce Essentials, Operation Standdown)

Why City Ownership

The City is seeking to make targeted improvements to expand and stabilize services at this site. Making those investments in a City-owned and City-controlled property ensures:

- Long-term accountability and oversight
- Flexibility to adapt services as community needs evolve
- Ensure the Urban Ministries operated site conforms to local laws and codes of conduct.
- Protection of public investment over time
- Clear performance expectations

Financial Overview

- Purchase Price: \$750,000
- Funding Source(s): Community Block Grant Entitlement Funds
- Improvement Costs: \$250,000
- Operating & Maintenance Budget (Urban Ministries Responsibility): \$680,696 / annual

Intended Use After Purchase

- Expanded Case Management Hours and Dedicated Programming
- Emergency Sheltering (Extreme Weather)
- Food Services
- Showering Services
- Laundry Services
- Ensure Staff enforce and guests follow a Code of Conduct that includes:
 - Drugs - possession or use of illegal drugs is not permitted;
 - Alcohol - no alcohol is permitted;
 - Weapons - no weapons are permitted;
 - Knives - all knives with blades over three and one-half (3½) inches must be turned in to the on-duty responsible person for safekeeping;
 - Violence - no violence is permitted;
 - Fires - no open flames are permitted. An exception may be made for propane heating or other similar appliance if approved by the Fire Marshal;
 - Trespassing - no trespassing onto private property in the surrounding neighborhood is permitted;
 - Loitering - no loitering in the surrounding neighborhood is permitted;
 - Littering - no littering on the homeless shelter site or in the surrounding neighborhood is permitted.

Intended Outcomes:

The proposed purchase does not introduce a new population into the area. Instead, it acknowledges current conditions and seeks to respond in a coordinated, responsible, and humane way.

Expanded Case Management Intended Outcomes:

- Faster connections to stable housing through coordinated assessments and referrals
- Reduced reliance on emergency services (EMS, law enforcement, ER visits)
- Improved access to mental health, substance use, and primary care services
- Increased employment readiness and income stability
- Higher rates of document recovery (IDs, birth certificates, benefits enrollment)
- Improved compliance with court obligations and reduced repeat justice involvement
- More effective use of community resources through coordinated service delivery
- Greater housing stability and lower rates of returns to homelessness
- Improved safety and predictability in public spaces through structured engagement
- Clear accountability and measurable outcomes for service providers

Next Steps: After Council Approval

- Final Negotiation on Pricing and Purchase Agreement (with the support of our General Council).
- Finalize Site Plans
- Review of Site Plans with Fire Marshal and Building and Codes
- Draft Service Agreement / Lease with Urban Ministries
- Begin Renovations

Point of Contact:

- City of Clarksville: Michelle Austin, Director of Neighborhood & Community Services, michelle.austin@cityofclarksville.com